NHS
Norfolk and Suffolk
Integrated Care Board

Suffolk
County Council

sendiass

AGENDA

Meeting:	SEND Improvement Board
Date:	Tuesday 20th October 2026
Place:	**Endeavour House – LIME Floor 4, Room 2**
Times:	13:30PM – 16:15PM
Members:	Kathryn Boulton (KB) Independent Chair Andrew Cook (AC) Joint Chief Executive, Suffolk County Council Dr Ed Garratt OBE (EG) Chief Executive, Norfolk and Suffolk Integrated Care Board Sarah-Jane Smedmor (SJM) Executive Director Children Services, Suffolk County Council Lisa Nobes (LN), Director of Nursing, Norfolk and Suffolk Integrated Care Board Cllr Tony Gould (TG) Cabinet Member for SEND & Education Cllr Simon Alders (SA) Cabinet Member for Children & Young People Anna Mears (AM) Director of SEND at EAST (Special School Representative) Anthony Deery (ADe) Chief Nurse, Norfolk and Suffolk NHS Foundation Trust Belinda Danso-Langley (BDL) Norfolk and Suffolk NHS Foundation Trust Bob Harrison (BH) Interim Local Area Partnership Manager Catherine Morgan (CM) Chief Nurse, East Suffolk and North Essex NHS Foundation Trust Charlotte Crane (CC) Senior Safeguarding Manager for SEND, NHS England Chloe Worboyes (CW) Department for Education SEND Advisor Chris Lee (CL) Assistant Director for SEND and Inclusion, Suffolk Council County Daniel Spooner (DS) Chief Nurse, West Suffolk NHS Foundation Trust Emily Williams (EW) Deputy Director of East of England, Department for Education Gareth Everton (GE) Director of Adult Social Care, Suffolk County Council Harriet Wakeling (HW) Assistant Director Commissioning, Performance and Quality, Suffolk County Council Hayley Cullimore (HC) Head of Inclusion, ASSET Education (Primary Education Representative) Hayley Griffin (HG) Service Director for Social Care, Suffolk County Council Jacky Copping (JC) Director of Nursing, James Paget University Hospital Trust Jamie Mills (JM) Senior Commissioner, Norfolk and Suffolk ICB James Allen-Perry (JAP) SEND Improvement and Intervention Regional Lead Vulnerable Children Unit, East of England Jonathan Fairclough (JF) Head of Delivery for Suffolk & Cambridgeshire, Department for Education Jo Hedley (JH) SEND Consultant, Suffolk County Council Kat Willson (KW) SEND Programme Manager, Suffolk County Council

	Kate Dodd (KD) Communications Programme Manager, Suffolk County Council Kathryn Searle (KS) Deputy Director: Women's Health, Babies, Children and Young People, Norfolk and Suffolk Integrated Care Board Louise Warren (LW) NHS England Advisor Nick King (NK) DfE Advisor Nicki Howlett (NH) Service Lead, Suffolk SENDIASS Nicola Roper (NR) Assistant Director Adult Services, Suffolk County Council Rachel Cogman (RC) Head of CYP Quality Assurance, Suffolk County Council Samantha Bickerton (SB) Team Leader for Suffolk, East of England, Regions Group Simon Alders (SA) Sharon Muldoon (SM) Director of Education, Suffolk County Council Sonya Harban (SH) Strategic Finance Partner, Suffolk County Council Tina Stagg (TS) Deputy Head teacher and SENCO, Horizon School (Alternative Education Representative) Trudi Rose-Porter (TRP) Director- Transition, Foundation and Inclusive Learning (Post 16 Representative) Viv Proctor (VP) Assistant Head SEND and Inclusion, Springfield Infant School & Nursery (Early Years Representative) Zoe Lattimer (ZL) Assistant Director for Education and Inclusion, Suffolk County Council
Invited Guests:	Gemma Morgan (GM) Head of SEND Funding and Provider Services, Suffolk County Council Stacy Baker (SB) SEND Manager – Progress and Quality Assurance, Suffolk County Council Jen Beaton (JB) Joint Head of SEND Statutory Services (Assessments), Suffolk County Council Lucy Doherty (LD) Joint Head of SEND Statutory Services (EHCP and Reviews), Suffolk County Council

PART A – contains items that could be disclosed in full to the public and staff

Item No	Estimated Timing	Item Description	Lead Officer	Attachment *To be provided at meeting
1.	13:30 – 13:35	**Welcome and Apologies** (5 minutes)	Kathryn Boulton	
2.	13:35 – 13:40	**Review Minutes and Action Log** *For approval* (5 minutes)	Kathryn Boulton	Draft Minutes Action Log

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3.	13:40 – 13:50	**Parent Carer Representation Update** *For information* (10 minutes)	Matthew Cooke	Presentation
4.	13:50 – 14:05	**Preparing for Case Study** **Preparing for Adulthood Strategy and Action Plan** *For endorsement* (15 minutes)	Chris Lee	Front Sheet CYP Voice Case Study Knowing Works SEND PfA Report Presentation PfA Strategy
5.	14:05 – 14:15	**SEND Joint Commissioning Strategy** *For endorsement* (10 minutes)	Gemma Morgan/ Jamie Mills	Front Sheet Presentation SEND Joint Commissioning Strategy
6.	14:15 – 14:40	**Local Area Inclusion Plan** *For assurance* (25 minutes)	Chris Lee	Front Sheet Presentation
7.	14:40 – 14:55	**SEND Quality Framework** *For endorsement* **SEND QA Outcomes** *For assurance* (15 minutes)	Stacy Baker/ Jack Walker Rachel Cogman	Front Sheet Presentation Quality Framework QAI Tool SEND QA Outcomes
	14:55 – 15:05	**Break** **(10 minutes)**		
8.	15:05 – 15:25	**SEND Performance** *For oversight and discussion*	Matthew Cooke/ Kathryn Searle	Analysis Report

Item No	Estimated Timing	Item Description	Lead Officer	Attachment *To be provided at meeting
		(20 minutes)		SEND Data Scorecard
9.	15:25 – 15:45	**Statutory SEND POD Progress: CYP, Service and Setting Impact** *For information and oversight* (20 minutes)	Jen Beaton and Lucy Doherty	Front Sheet Presentation
10.	15:45 – 15:55	**SEND Capital Programme** *For information* (10 minutes)	Gemma Morgan	Front Sheet Presentation
11.	15:55 – 16:05	**LAP Risk Register** *For oversight and approval* (10 minutes)	Kat Willson	DRAFT Risk Register
12.	16:05 – 16:15	**Forward Plan and Any Other Business** (10 minutes)	Kathryn Boulton	Forward Plan
Next meetings scheduled for:		Thursday 10th December 2026, 10:00AM – 12:45PM Thursday 25th February 2027, 10:00AM – 12:45PM Thursday 29th April 2027, 10:00AM – 12:45PM Thursday 9th July 2027, 10:00AM – 12:45PM		